



## Memorandum of Understanding for cooperation between the Ministry of Local Government Administration and the Association of Kosovo Municipalities

The Ministry of Local Government Administration and the Association of Kosovo Municipalities have signed a Memorandum of Understanding for cooperation between these two institutions. This Memorandum of Understanding is prepared with a view to elaborating the principles of cooperation and coordination of activities between the MLGA and the AMK. While acknowledging the differences in functions and the legal status of the two organizations, this Memorandum is intended to promote the joint efforts of the MLGA and the AMK towards the achievement of the democratic and stable self-government in Kosovo.

This Memorandum provides that AMK represents municipalities based on their voluntary participation and mutual interest. Signing this memo is very important to the mutual principles of these two institutions on joint objectives to promote the Council of



Europe's European Charter of Local Self-Government in Kosovo. The MLGA shall invite representatives of the AMK to any working groups related to the reform of local government and shall include the AMK on any other legislative processes initiated by other Ministries or the Parliament that affect the interests of the Municipalities. The AMK shall advise the MLGA of any dialogue with other government Ministries that impact local self-govern-

ment policy in Kosovo. The AMK shall support the MLGA in keeping Municipalities informed on legislative proposals prepared by the Government affecting Municipalities. This Memorandum of Understanding between the Ministry of Local Government Administration and the Association of Kosovo Municipalities has been signed by the Minister of MLGA, Mr. Lutfi Haziri, and the AMK Acting President, Mr. Ismet Beqiri.

Following the signing of the Memorandum:

The Minister of Local Government Administration, Mr. Lutfi Haziri, stated that "Through this document we have built a mutual road to involve elected officials and local experts in all governmental forums and mechanisms that reflects the local interest of Municipalities of Kosovo. This is mostly needed since we are starting a phase of building the legal infrastructure for local government in Kosovo".

The AMK Acting President, Mr. Ismet Beqiri, stated that "the fact that citizen problems are practical problems is the first step for Municipalities to face the challenges and problems of citizens. We cannot ask for better partners than MLGA and the Government, and this is very important".

## Conference on Community Police and Security



The Association of Kosovo Municipalities (AMK) in cooperation with DFID (Community Police and Security) and OSCE organized a conference to promote community security. This activity was directly linked to Standard II of the Implementation Plan of Standards for Kosovo, which requires all Municipalities to

develop and implement a security strategy for communities. Regarding community security it is essential that all Kosovo institutions, including bodies of municipal level and the police, ensure full participation from all communities. This would guarantee that security policies and strategies will protect the rights of communities and

will reflect their needs. This two day conference was attended by Municipal Presidents, DFID and OSCE representatives, the Minister of Public Services, Mrs. Melihate Termkolli, the Minister of Local Government Administration, Mr. Lutfi Haziri, and KPS colonels, lieutenants and officers.

## REACTIONS AND STATEMENTS

### The indictment against ex-prime minister Haradinaj,

"AKM and Municipalities of Kosovo appraise the great contribution of Mr. Haradinaj to the stability of the country in these three months as Head of Government and they are thankful for his cooperation with Municipalities during this time. In addition, Municipalities of Kosovo highly appreciate the dignity and gesture of Mr. Haradinaj"

### The attack against President Rugova

"The Association of Municipalities of Kosovo on behalf of every Municipality in Kosovo strongly condemns the attack today against President Rugova and his escort. This ugly act, which is also a direct attack against institutions of Kosovo and the highest institution of Kosovo. It is also an attack against stability and progress achieved every day by Kosovo in this time of great importance that Kosovo is going through to the final recognition of its independence".

### The death of Pope John Paul II

"Municipal Presidents of Kosovo accepted with sorrow the news on the death of the Holy Father Pope John Paul II who dedicated his life to peace and freedom of nations. On behalf of all Municipalities of Kosovo we express our grief for this occasion and would like to state that Pope John Paul II was a friend of Kosovo that has achieved great merits for the freedom, independence and democracy in Kosovo. We pray for His memory".

### The murder of Enver Haradinaj

"AMK and Municipalities of Kosovo have been deeply shocked by the murder of Enver Haradinaj, UCK soldier and brother of former Prime Minister Ramush Haradinaj. On behalf of all Municipalities of Kosovo, AMK condemns this cruel act and asks the investigation bodies to find the murderers and bring them before justice as soon as possible" - states the reaction of AMK signed by its Acting President, Mr. Ismet Beqiri.

## AMK leadership participates in the Congress of Local and Regional Authorities in Strasbourg



The AMK Acting President and Municipal President of Prishtina, Mr. Ismet Beqiri, the Municipal President of Skënderaj, Mr. Ramadan Gashi, and the Municipal President of Novo Brdo, Mr. Petar Vasic, attended the Congress of Local and Regional Authorities in Strasbourg. Debaters of this Congress included the Chairman of Conference on European Landscape Conventions, Mr. Enrico Buergi, the Secretary General of Alps Mission and the Head of Transportation Group, Ms. Marie Line Meaux, the Head of Regional Economic and Sustainable Development Fund in the European Forum for Energy, Technology and Private and Public Transportation, Mr. Claudie Haegi.

## Government of Kosovo meets Municipal Presidents



Minister of Local Government Administration, Mr. Lutfi Haziri, stated that "the AKM has shown great efficiency and willingness towards the implementation of Standards III and IV, which are a priority for all municipalities"

Deputy Prime Minister, Mr. Adem Salihaj, met with Municipal Presidents of Kosovo to discuss the coordination of municipal activities regarding citizen security and implementation of standards. The meeting was attended also by the Minister of Local Government Administration, Mr. Lutfi Haziri, who stated that "the Association of Kosovo Municipalities has shown great efficiency and willingness towards the implementation of Standards III and IV, which are a priority for all municipalities". The Acting Association of Kosovo Municipalities President, Mr. Ismet Beqiri, added that "the recent developments in Kosovo should not be considered as action from consequence, because we have a big obligation towards citizens". He emphasized the willingness of municipal presidents to intensify their work. "Municipalities carry the main burden regarding standards and we are now in a phase when in a month standard implementation will be evaluated. Municipalities should fulfill standards related to them, regardless of their budget, in order to continue with the discussions for the final status of Kosovo" said Mr. Beqiri.

## AMK participates in a meeting for Local Economic Development organized by the Stability Pact for Southeastern Europe



AMK delegation headed by its Executive Director, Mr. Sazan Ibrahim, participated in a meeting for Local Economic Development (LED) organized by the Stability Pact for Southeastern Europe in cooperation with the Network of Associations for Local Authority in Southeastern Europe (NALAS). This meeting was held in Brcko, Bosnia and Herzegovina, on 14-16 April 2005. The purpose of this meeting was "The role of Municipalities in Local Economic Development" and good practices exchange between Southeastern Europe states. The Association of Kosovo Municipalities had the opportunity to present the work of Municipalities of Kosovo regarding LED, problems faced by municipalities regarding LED and its activities to support LED.

## Municipal Presidents meet with the Minister of Economy and Finance, Mr. Haki Shatri, and the Minister of Local Authority, Mr. Lutfi Haziri

AMK organized a meeting at the Municipal Assembly of Prishtina on Friday between Municipal Presidents, the Minister of Economy and Finance, Mr. **Haki Shatri**, and the Minister of Local Authority, Mr. **Lutfi Haziri**, the Director of Department of Budget within MEF, Mr. **Agim Krasniqi**, and the Director of Department of Treasury within

MEF, Mr. **Lulzim Ismajli**. The purpose of this meeting was the discussion for cutbacks in 2005 budget which have impacted the municipal budgets and difficulties regarding the fulfillment of standards (since there is not enough budget for different projects that are part of the successful implementation of standards) for which municipalities are responsible.

AMK Acting President, Mr. **Ismet Beqiri**, welcomed the participants and invited them to initiate the discussions as the best way to communicate between the central and local level. He presented the conclusions of Municipal Presidents from the preparatory gathering for this meeting. The Minister **Haki Shatri** stated that "despite mutual willpower we cannot change budget cutbacks. The 2006 budget will be drafted based on projects that would be possible to implement". Regarding the municipal requests, Minister Shatri stated that "some things need to be clarified and some things need to be settled and we are cooperating with the local level in this respect". Regarding the procedures that slow down the work of finance sector the Minister stated that "we should continue with the procedures if the necessary means for them are available". He added that he will contact the Regulatory Procurement Commission regarding the period of claim process, which should not be longer than a week. He continued that he is ready to consult with the municipal presidents whenever needed. The Minister of Local Authority, Mr. **Lutfi Haziri**, stated in this meeting that "we will standardize the salaries of municipal advisors, draft the Law on Management of Local Finances and unify daily allowances and salaries of presidents in two categories, to avoid diversity".

The Minister promised to the Municipal Presidents that "Municipalities will be the first in line to get credit for them, and regarding the employment there is some tolerance based on the criteria for the implementation of standards". The Municipal President of Peja, Mr. **Ali Lajçi**, raised the question "Which are the criteria used for preparation of municipal budgets, since apparently we are just formally discussing municipal budget in our municipal assembly meetings?" The Director of Department for Budget within MEF, Mr. **Agim Krasniqi**, stated that "the payment of salaries of the public sector constitutes 28% of the budget and we cannot go over 30%. The issue of employment was uncontrolled until 2003 and municipalities had



different criteria for employment and payment of employees. Municipalities have the right to subsidies only for municipal institutions". Regarding the planning of municipal income he added that the municipal plans have been approved as provided by the Municipalities. The Director of Department of Treasury within MEF, Mr. **Lulzim Ismajli**, stated that "Municipalities can use subsidies to make payments, and not goods and service budget lines. Municipal Chief Executives are responsible for public finance of Municipalities. The Department of Treasury processes in 24 hours the municipal requests but there are cases when they are returned back because they lack correct information in the forms for withdrawing any amount for the treasury". The Municipal President of Kamenica, Mr. **Shaip Surdulli**, stated that "my municipality is a good example of implementation of standards and still its budget has been



cutback of 100,000 Euros". The Municipal President of Mitrovica, Mr. **Faruk Spahiu**, stated that "I am positive there is a possibility of cooperation between Municipalities and Ministries and their Departments. Regarding budget cutbacks I believe the government has a reason for this". The Municipal President of Klina, Mr. **Ramë Manaj**, stated that "my Municipality has an affiliation with a European municipality and this Municipality helps us out with different means in an amount of 150,000 Euros, but when they come to visit us we are not able even to pay for their accommodation. This

is unacceptable for a municipality regarding its finances". The Vice President of AMK and the Municipal President of Skënderaj, Mr. **Ramadan Gashi**, stated that "we need to respect the regulations and find ways to provide additional means for small and poor municipalities". The Municipal President of Lipjan, Mr. **Xhevat Olluri**, raised the

question "How come last years income of my Municipality have not been forwarded to this year, even if they included citizen involvement for implementation of projects between municipality and citizens".

The Municipal President of Fushë Kosovë, Mr. **Skënder Zogaj**, stated that "the first three months of this year were filled with concerns that the budget would not be sufficient to last until the last months of the year. Different MEF departments should find a way to review characteristics of Municipalities and prepare a full analysis for these three months". The Municipal President of Podujevo, Mr. **Agim Kikaj**, raised the question "Does the government plan to allocate means to Municipalities for the implementation of Returns Standard, since they do not have these means?" The Municipal Vice President of Rahovec, Mr. **Nahit Elshani**, raised the question "Have the AMK and IFES Policy Statement for Finance recommendations been taken into account since their approval at the November Conference?" IFES Ltd Team Leader, Mr. **Alan Packer** stated that "I have followed this issue with much interest and I have seen there are many problems in Municipalities. Some simple problems are not being considered here. If budget cutbacks were similar for each Municipality it would be understandable. The big problem is in the municipal administration grant. I do not understand why this has been cut so much. In Malisheva, the goods and service part of this grant is reduced by 68%. In Lipjan the salaries part of this grant is reduced by 35%. I do not know any other part of the Kosovo budget that is faced with such difficulty.".

The Municipal President of Pristina and AMK Acting President, Mr. **Ismet Beqiri**, emphasized the "need to change the allowance issue and regulate the financing of Municipal President Office as well as support central institutions to collect the tax on lease". The Minister **Haki Shatri** explained again that "Kosovo's budget possibilities are limited and there are no additional financial resources. I agree that we should discuss on some procedures with Chief Executives and Finance Directors in Municipalities and therefore the Ministry should undertake any steps where necessary".

The participants agreed in the end to hold a meeting between the Ministry, Chief Executives and Finance Directors to eliminate any obstacles and procedural problems.

# Approval of AMK 2004 Financial Report

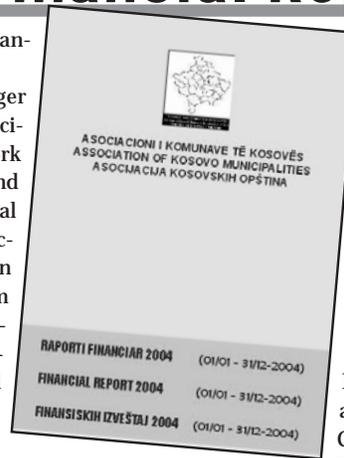
The AMK Finance Commission met on 04.04.2005 to discuss and approve the financial activities and AMK Financial Report for the year 2004. This meeting was attended by the Chairperson on AMK Finance Commission, Mr. Fadil Ferati, the commission member, Mr. Shaip Surdulli, the AMK Executive Director, Mr. Sazan Ibrahim, and the AMK Finance Manager, Mr. Mexhit Shaqiri. Another invited commission member, Mr. Gani Krasniqi, could not make it to the meeting.

During the presentation of AMK 2004 Finance Report, the Finance Manager Mr. Shaqiri stated that he has been working on the financial activities of AMK since May 17, 2004 when he was accepted in the job. He has presented the partial financial report of AMK (until 31 October 2004) at the AMK Conference in November where all Municipal President has the opportunity to read the report. He presented the complete report for 2004 (January 1, 2004 to December 31, 2004) for approval of AMK Finance Commission, responsible

for monitoring AMK financial activities.

AMK Finance Manager explained to the participants the financial work and activities of AMK and stated that "all financial activities have been electronically registered in the AMK program QUICKEN, with individual codes. All invoices for income and expenditures and withdrawals from bank account have been registered manually and put in relevant files.

The Commission members had the chance to review the Financial Report and comment on it. The Commission Chairperson,



Mr. Fadil Ferati, asked for "about the rate of depreciation used in the calculation of depreciation of AMK assets". Mr. Mexhit Shaqiri answered to some questions of the Commission member, Mr. Shaip Surdulli, and explained the flow of 2004 Financial Report.

The AMK 2004 Financial Report was fully approved and signed by Commission Chairperson, Mr. Fadil Ferati, Commission member,

Mr. Shaip Surdulli, Executive Director, Mr. Sazan Ibrahim, and Finance Manager, Mr. Mexhit Shaqiri.

**A list of municipalities that have fulfilled or not their financial obligations to the Association was presented to AMK Finance Commission. The Commission requested the municipalities to fulfill their obligations as soon as possible.**

## CARE Int. Kosovo presents its project "STABILITY THROUGH RIGHTS AND TOLERANCE (START II)"

## Dutch Government financed projects in 13 Municipalities of Kosovo



CARE Int Kosovo presented to Municipal Presidents and Chief Executives its project "STABILITY THROUGH RIGHTS AND TOLERANCE (START II)" funded by Ministry of Foreign Affairs of Dutch Government. This project will continue for 24 months and will be implemented in the Municipality of Prishtinë, Podujevë, Obiliq, Lipjan, Vushtrri, Pejë, Klinë, Istog, Gjakovë, Gjilan, Kamenicë, Viti and Ferizaj. AMK Acting President, Mr. Ismet Beqiri, during his speech stated that "these meetings and the implementation of this project is of significant importance in this very stage of the assessment of implementation of Standards for Kosovo". The Vice Director of CARE Int., Ms. Claudia Futterknecht, stated that "we expect close cooperation with Municipalities of Kosovo and their involvement in this project". The

representative of Dutch Liaison Office in Prishtina, Mr. Carel Brands, as a representative of Dutch Government that funds this project, stated that "municipal units are and will be the most important administrative units. Municipalities of Kosovo are very important to the development of harmony between different parts of the population, development of infrastructure, education and health. The Municipal administrative structure is the center of development in Kosovo. Standards for Kosovo will be fulfilled if you are committed to work and cooperate with one another". Mr. Bujar Hoxha, presented the project in detail and stated that this project is multi-sectional and will be implemented in 13 Municipalities of Kosovo. He added that the main components of START II project are dialogue, capacity building, small and

medium enterprises, infrastructure and social-cultural activities. The criteria for infrastructure projects are: possible proposals based on acceptable priorities that promote integration/participation within ethnic groups in selected villages. Projects should result in exchange / improvement of current situation in selected villages so that the final result is of a high level. Some examples include (but are not limited to): connection to water supply system, rehabilitation of impassable roads, possibility to construct activity facilities. Every technical solution should be presented for every mentioned priority. Project proposal(s) should be technically ready regarding the design and implementation by September 30th, 2006. Complex projects are not favored because they waste time to complete the technical side, design, implementation and management. Every intervention in infrastructure should be completed by September 2006. Unfinished projects will not receive additional budget to complete their work within START II program. The community / municipality should participate with 15% of the total value of the project. During this important meeting for Municipalities, participated with their discussions Municipal President of Vushtrri, Mr. Muharrem Shabani, Municipal President of Ferizaj, Mr. Faik Grainca, Chief Executive of Mitrovica, Mr. Mustafw Pllana, Vice Chief Executive of Prishtina, Mr. Arsim Janova, Municipal President of Kamenica, Mr. Islam Thaci, Chief Executive of Klinë, Mr. Shpend Terdevaj, Executive Board member of Peja, Mr. Muhamet Kelmendi, and Director of Department for Economic Development of Fushë-Kosova, Mr. Mehmet Gërguri.

## AMK and CARE Int. organize a debate with communities as part of interethnic dialogue process



AMK in cooperation with CARE International with the support of Government of Kosovo organized a meeting on "Stability through realization of rights and tolerance". AMK and CARE International finalized the first phase of this project where they discussed with Albanian representatives on interethnic dialogue. On the second phase will meetings will be held with representatives of Serbian community. This meeting on Stability through realization of rights and tolerance aims at assisting the communities to develop their capacities to manage independently conflicts and facilitate dialogue and constructive interaction in order to create a successful and sustainable ethnic integration. During this meeting, interethnic dialogue processes were discussed with representatives of the Serbian community of villages of Municipalities of the region of Gjilan. Participants of this meeting include representatives of communities, the Minister of Local Authority, Mr. Lutfi Haziri, AMK Acting President, Mr. Ismet Beqiri, and the Director of CARE International Kosovo, Mr. Gustavo d'Angelo. The following conclusions were reached during this meeting:

### **CONCLUZIONS:**

- Collaboration for overcoming interethnic problems.
- Village leaders have an important role in creating interethnic tolerance.
- Dialogue enforces interethnic cooperation.
- Cultural youth activities improve interethnic situation.
- Solution of property and judicial problems impacts sustainable returns.
- Economic and employment issues concerns all communities.
- Central and local institutions are committed to continue working on returns process.
- Unjustified accusations against fellow citizens are not acceptable and should be solved by justice bodies.
- Good will and seriousness in resolving problems could lead to improvement of current situation.
- Municipal institutions will continue their work to implement objectives through Municipal Councils for Returns and Prevention of Crime.
- Continuous interethnic dialogue impacts the implementation of standards.
- Improvements in municipalities of the region of Gjilan regarding freedom of movement and interethnic tolerance are a good example to Kosovo.
- All communities from all Municipalities are invited to the next meetings.

## AMK continues its involvement in working groups for Standards of Kosovo

The Association of Kosovo Municipalities has been very active with working groups regarding activities for the fulfillment of Standards for Kosovo. AMK represented by its Executive Director, Mr. Sazan Ibrahim, participated regularly in meetings of Working Groups for Standards.

During the last month AMK has played a crucial role for the completion of forms with notes for strategies and long-term projects of municipalities in order for them to be involved in the local economic development, defined as duties and obligations by the Standard V. AMK played an important role in preparing notes for Standard II, regarding prevention of crime and the best possible functioning of Municipal Councils for Prevention of Crime. Relevant institutions have been informed on all municipal activities related to these standards.

## Preparation of Strategic Plan for Municipal Coordinators for Children's Rights

The Forum for Children's Rights and the Association of Kosovo Municipalities held a training workshop in Struga. The purpose of this workshop was to prepare and draft a strategic plan for municipal coordinators for children's rights. This workshop follows the initiative of Municipal President of Kamenica, Mr. Shaip Surdulli, to organize a meeting with all municipal chief executives through AMK in order to elect a Coordinator for Children's Rights, with a full time job. During the seminar, Chief Executives supported and agreed on this initiative

On the opening of this workshop, Ms. Juliana Olldashi, presented basic materials on children's rights, such as the Universal Declaration on Children's Rights, Conventions on Children's Rights, UNICEF's document on situation of children and women in Kosovo, and other test materials to be completed by MCCR's. Ms. Olldashi explained and presented the contents of the Convention on Children's Rights, as well as other concepts related to children's rights. The aim is to improve the situation of children and to respect their rights in the Kosovan society.

The workshop continued with the training of MCCR's on the strategic plan and its importance. One of the trainers, Mr. Shkumbin Arifi, started off by explaining the main issues of this training: training on strategic planning, training objectives, main issues, what is asked from you, what is strategic planning, why we plan, a good drafted plan, organization study, declaration of mission and vision. The training focused on the group work of MCCR's who were asked to point out the main elements of the strategic plan, such as: the declaration of mission and vision, environment evaluation, purpose and objectives, definition of critical issues, implementation of the strategic plan, monitoring and evaluation. During their work in groups, MCCR's did point out the Declaration of Mission and Visions, but they had difficulty to work on definition of critical issues and development of purpose and objective, and other issues.

Taking into consideration the difficulties faced by MCCR's during their work on strategic planning, the Forum and AMK reached some conclusions and future steps in order to finalize the strategic plan and the initiative of nominating a full time MCCR. Future steps include: distribution of workshop notes to all participants, definition of critical issues (UNICEF report, Departments, NGO's, SWC, Regional Groups, OSCE, UNMIK, KPS, KPC, etc), meeting of focus group, discussion of most critical issues, definition of purpose and objectives, definition of activities, drafting the strategic plan and presentation to coordinators, incorporation of comments. The strategic plan will be presented to municipal chief executives and other relevant institutions, following the consideration of these steps and the progress of the document.

### Are you satisfied with AMK website?



WHAT DO POLL RESULTS SHOW ABOUT THE AMK WEBSITE?

## The AMK website is rated very well

# www.komunat-ks.net

The appraisal poll has been open for three months to allow viewers to vote for the website. The results show that viewers are mostly satisfied. Almost 65% of voters stated the website is very good, 22.5% stated it is good, and only 12.5% think it is not a good website (look at picture)

AMK has started its own website to inform interested viewers on its new activities and to communicate with internal and external parties of the Association. AMK website includes important documents prepared by the Association, the organizational structure, information on different activities in foreign countries, part-

ners, AMK Commissions (meetings and conclusions), picture gallery, etc. AMK website also provides copies of its publications, like the Newsletter, AMK Prospectus, Policy Statements, etc. You can also find links to all UNMIK regulations and Kosovo Assembly Laws, as well as the results of 2000 and 2002 local

elections. Also provided are links to websites of municipalities of Kosovo, central institutions and international organizations, local and international media, etc. Publications can be found in PDF and can be downloaded.

The website is prepared in Albanian, English, and Serbian language.

## AMK Commissions continue their work

The AMK Commission are now meeting regularly and giving opportunity for serious debate between the municipal and central levels. A short 'digest' of each meeting is produced and sent to all municipalities. If you would like copies of these please email the AMK office. The key issues under consideration are:

### Spatial Planning

- Renegotiation of the timetable for preparation of spatial plans
- Obtaining the appropriate resources for planning, including person skills and equipment

### Education

- The demarcation of responsibilities between the Ministry and municipalities with particular concern for the role of regional offices
- Financial management procedures to allow schools and municipalities to respond to the needs of pupils

### Public Utilities

- Municipal influence on water companies
- Understanding of the Water Law and the draft legislation on waste disposal in order to ensure a role for municipalities in environmental protection

### Licensing

- Cooperative working arrangements between municipalities, police and the courts
- Participation in the World Bank business environment project to allow easier registration of businesses and harmonisation of licensing arrangements

### Human Resources

- Ensuring appropriate training for civil servants, in cooperation with KIPA
- Depoliticization of civil service recruitment

### Culture, Youth and Sport

- Involvement of municipalities in cultural heritage protection
- Ensuring identifiable financial resources for municipal support to youth activities

### Primary Health Care

- Regularisation of procurement arrangements for medical consumables
- Reinforcement of the Ministry's primary health care strategy and participation of AMK in drafting secondary legislation

### Economic Development and Tourism

- Participation in the World Bank business environment project with a view to stimulating small and medium enterprises
- Promoting local tourism

### Municipal Property

- Gaining factual information on the land holdings between municipalities, private persons and the Kosovo Trust Agency
- Advocating for access to unused social enterprise land for social purposes

### Municipal Finance

- Promoting better administrative arrangements for procurement and release of budget
- Correction of perceived errors in the 2005 budget process (municipal administration grant reduced by over 40%).

ASSOCIATION OF KOSOVO MUNICIPALITIES

## BULLETIN

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Observer Status

Permanent Member